



NO: PCMU/SBIP/25/2024/ 6874

**Government of Sindh
Planning & Development Department
Directorate of Sindh Water Sector & Barrages
Improvement
(PCMU-SSU)**

Karachi dated: 11th May, 2026

SUBJECT: PROGRESS BULLETIN OF SHARED SERVICES UNIT (SSU) FOR THE MONTH OF APRIL, 2026

Please find attached Progress Bulletins showing the progress provided/performed by this office on the following as of April'2026 is attached for kind perusal of Chairman P&D Board.

1. Shared Services Unit (SSU) for providing a range of services to various foreign funded projects in Sindh
2. Recovery & Reconstruction Unit (RRU) for providing implementation support to 2022 post floods projects
3. Resettlement & Rehabilitation Unit (RRU) for coordination of Sindh R&R Policy implementation actions.

Enclosed: As above

**Nazeer Ahmed Memon
Project Coordinator**

Secretary Planning

Chairman, P&D



PROGRESS BULLETIN

MONTH OF APRIL, 2026

1. SHARED SERVICES UNIT (SSU)

**2. RECOVERY & RECONSTRUCTION UNIT (RRU) SINDH FOR FLOODS
EMERGENCY PROJECTS**

3. RESETTLEMENT & REHABILITATION UNIT (RR-U) SINDH FOR R&R POLICY-2023

**PCMU-Directorate of Sindh Water Sector & Barrages Improvement
Planning & Development Department
Government of Sindh**

Introduction

P&D Department, Government of Sindh through approved development scheme of “**Institutional Strengthening of PCMU-Directorate of Sindh Water Sector & Barrages Improvement**” established following set-up to (i) provide one window quality cross-functional support to foreign funded development projects; (ii) implementation facility support to all Project Directors of 2022-post floods (4RF) Projects in Sindh and (iii) coordination for implementation actions of Sindh Resettlement & Rehabilitation (R&R) Policy-2023:

1. **Shared Service Unit (SSU)** to provide a range of services support to various foreign funded development projects
2. **Recovery & Reconstruction Unit (RRU)** for 2022-post floods projects.
3. **Resettlement & Rehabilitation Unit (RRU)/Desk** for coordination of Sindh R&R Policy implementation actions.

1. Shared Service Unit (SSU):

Purpose: Provide one window quality cross-functional support to foreign funded projects and respective implementing departments / agencies for providing implementation support facility and to conceive and conceptualize new development program/ projects being pre-requisite of future donors funding investment.

Specialized Service Fields:

Project Management

Planning & Preparation

Procurement & Contract Management

Financial Management

Environment & Social Safeguard

Monitoring & Evaluation

GIS/ICT

In compliance a range of services support to various foreign funded development projects is being provided by PCMU become SSU through available **Experts**:

Project Coordinator	Overall Coordination, Monitoring & Management
Director Procurement	Contract Management, Dispute Resolution, Project Scheduling and WBS
Director, Planning	Project Planning, Designing & Preparation and Supervision of E&S compliance.
Financial Management Specialist	Planning & Analysis, Budget and Forecasting, Financial Modeling, Audit & assurance and SAP-FI.
Environment & Social Specialist	Environment, Social Assessment framework, ESFM/SAP Compliance, GRM & Gender Mainstream
Monitoring & Evaluation Specialist	M&E Framework, Performance & Benefit Monitoring, Annual/Biannual/Monthly Progress Reports.
Resettlement Specialist	Resettlement Action Planning, Policy Awareness, Coordination, Resettlement Policy Framework,
GIS/ICT Specialist	Project Analysis & Financial Panning, Strategic Analysis, Viability Analysis PCMU, P&D Dashboard Automation etc.

SSU Services Performed During Reporting Month:

No.	Activity/Service Provided	Project
1.	Recruitment process is underway for the positions of Shared Services Unit (SSU) advertised in January 2026. Interviews of shortlisted candidates will be conducted in May 2026.	SSU
2.	Assisted in the development, monitoring, reporting, and operationalization of the Interactive P&D Dashboard for foreign-aided projects during a meeting held on 29 April 2026 under the co-chairmanship of Member Development and Chief Economist, P&D Board.	All foreign funded development projects in Sindh Province

No.	Activity/Service Provided	Project
3.	Coordinated with World Bank Funded projects to update implementation status and prepared a consolidated presentation for the Portfolio Review meeting held on 2 nd April 2026 at CM House	All World Bank financed ongoing projects in Sindh Province.
4.	Assistance provided in preparation and submission of analysis of revised estimates for 2025-26 and Budget Estimates for 2026-27 for all foreign funded projects in Sindh through multiple meetings held at P&D Department.	All foreign funded development projects in Sindh Province
5.	Attended wrap-up meetings of donor's mission for Karachi Water & Sewerage Services Improvement Project (KWSSIP), Sindh Public Resource for Inclusive Development (SPRID) and Sindh Transformational Accelerated Rural Water Supply, Sanitation and Hygiene (STAR-WASH) held on 14th, 15th and 30th April, 2026, respectively.	KWSSIP SPRID STAR-WASH
6.	Participated in the World Bank Review Meeting regarding the restructuring proposal of the National Health Support Project (NHSP) held on 21 April 2026 under the chairmanship of Chairman P&D Board.	NHSP
7.	Collected, consolidated, and analysed progress data from World Bank and ADB-funded projects; prepared Project Performance Sheets covering KPIs & overall project status and presented in the PSC, Donor's wrap-up and review meetings chaired by the Chairman P&D Board.	All foreign funded development projects in Sindh Province

Recovery & Reconstruction Unit (RRU) Sindh

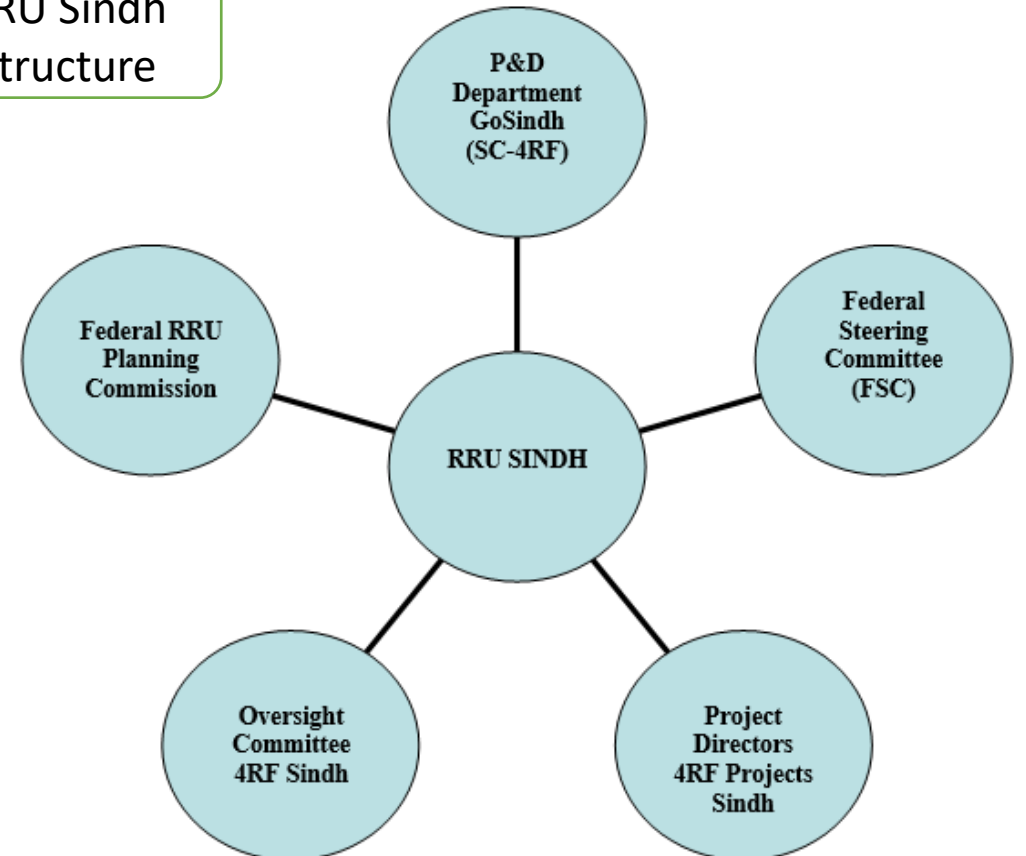
Background: RRU has been established at PCMU - Directorate of Sindh Water & Barrages Improvement vide P&D Department's notification dated 28th March, 2024 for providing coordination support and implementation facility to all Project Directors of post floods 4RF Projects in Sindh.

The P&D Department, Government of Sindh approved the PC-I of PCMU-SSU for providing necessary resources for strengthening and functioning of RRU Sindh at PCMU.

Purpose/Tasks:

- ❑ Provide project preparation support and implementation facility to post flood projects implementing departments / agencies.
- ❑ Boost up progress of ongoing post flood projects in Sindh through oversight committee headed by Chief Economist, P&D Department.
- ❑ Bridge between federal and provincial government setup of 4RF for providing coordination support and facilitate all Project Directors of post floods projects in Sindh in case any guidance is required in procurement and financial management matters.
- ❑ Serve as Secretariat of 4RF Provincial Steering Committee headed by Chairman P&D Board.

RRU Sindh Structure



Institutional Setup in Sindh:			
Provincial Steering Committee Notified on 3 rd May 2023		Oversight Committee Notified on 28 th March 2023 & Re-notified on 12 th Sept. 2024	
Chairman P&D Board, GoSindh	Chairman	Chief Economist, P&D Department, GoSindh	Convener
Secretary to Government of Sindh 1. Finance Department 2. Local Government & Housing Town Planning Department 3. Agriculture Department 4. I&C, S&GA Department 5. Irrigation Department 6. Works & Services Department 7. Health Department 8. Livestock & Fisheries Department 9. School Education Department 10. Environment & Climate Change Department 11. Industries & Commerce Department 12. Public Health Engineering & RD Department 13. Culture & Tourism Department 14. Social Protection Department 15. Rehabilitation Department.	Member	Additional Secretary (Dev.) Finance Department, GoSindh	Member
	Member	Member/Chiefs, P&D Department, concerning 4RF	Member
	Member	Project Directors, All Post Flood Emergency Projects Sindh ☐ Housing Reconstruction Project ☐ FERC-SWAT ☐ Integrated Health & Population Program ☐ Social Protection Delivery System ☐ Rehabilitation of Irrigation System ☐ Livelihood, Rescue, Rehabilitation of Roads, WS & Drainage ☐ Rehabilitation & Reconstruction of Roads ☐ Rehabilitation of School/Education Facilities	Member
	Member		
	Member		
	Member		
	Member		
	Member	Chief (Foreign Aid) P&D Department, GoSindh	Member
	Member	Representatives of Administrative Departments of 4RF Projects of Sindh	Member
	Member	Project Coordinator, PCMU-SWS&BI, P&D GoSindh	Secretary
	Member	Purpose: Serve as Secretariat of 4RF Provincial Steering Committee. Facilitate all PDs of flood projects in case of guidance is required in procurement and financial management matters. Development and Implementation of (4RF) Monitoring and Evaluation (M&E) Results Framework, which could be integrated at Federal Level.	
P&D Department, Government of Sindh 1. Special Secretary (Dev.) 2. Members P&D Board (Social Sector) 3. Members P&D Board (Services), 4. Members P&D Board, NR 5. Members P&D Board (E&T) 6. Chief Economist	Member	Recovery & Reconstruction Unit (RRU) Sindh notified on 28th March 2023	
	Member	Directorate of Sindh Water & Barrages Improvement vide P&D Department, Government of Sindh for providing coordination support and implementation facility to all Project Directors of post floods 4RF Projects in Sindh.	
	Member		
	Member		
	Secretary		
Purpose: Provide overall guidance, facilitate coordination, review progress of projects and resolve bottlenecks, oversee functions of Sindh RRU.			

Sindh 4RF Projects Snapshot:

Total Sindh Portfolio: 14 Projects with approved cost of US\$ Million **3,908.49**.

Foreign Funding: Allocation of US\$ **3,277.89** Million (**83.86%**)

Local (Government) Funding: An amount of US\$ **630.60** Million (**16.13%**) in **09** Projects
GoS Share: **451.60** & GoP Share: **179** (US\$ Million)

World Bank (WB): 07 Projects with approved cost of US\$ **1,990.93** Million (**53.06%**)

Asian Development Bank (ADB): 4 Projects with approved cost of US\$ **886.96** Million (**23.64%**)

Islamic Development Bank: 02 Projects with approved cost of US\$ **250.00** Million (**6.66%**)

Initial approved Portfolio: 09 Projects with approved cost of US\$ **2,584.42** Million

Additional Projects: 02 Projects with approved cost of US\$ **742.50** Million (SSRP & SFREHP Ph-2 (ADB)) (**20%**)

Completed: 03 Projects (**100%**) - SIAPEP, CLICK & DRR for Rehabilitation & Reconstruction
01 Project with two components is almost completed, with progress at **99% - 100%**.

Total Cumulative Expenditure: US\$ **2,559.536** Million (**65.48%** out of Total Approved Cost)

Details of all project are provided in next slide

4RF – Project-Wise Financial and Physical Progress Status up to 30th April 2026

Sr.No.	Projects	Sector	Dev. Partner	Total Cost	Donor Funds	ADP/ PSDP	Approving Authority	Project Approval Date	Project Duration (Starting Year – Completing Year)	Physical Progress %	Cumulative Spending	Financial Progress %
					Allocation	Share						
1	Flood Response Emergency Housing Project (Revised)	Housing, Infra	WB, IsDB	1,597	1,150	447	ECNEC	04.01.2023 (Original)	Jan. 2023 – Dec. 2026	77%	1326.00	83.03%
2	Sindh Flood Emergency Rehabilitation Project (Irrigation Component220.066 m)	Irrigation, Water	W.B	694.07	220.07	0	ECNEC	06.12.2022	Oct. 2022 -June. 2028	100%	219.84	99.89%
	Sindh Flood Emergency Rehabilitation Project (Irrigation Component) Phase-II with Additional Financing				110.00	2.00	ECNEC	04.06.25	June. 2025 June.2028	66%	70.39	62.84%
3	Sindh Flood Emergency Rehabilitation Project (P&D Component \$318 m)	Transport & Communication, Municipal Serv.			288	30	ECNEC	06.12.2022	Jan. 2023 Dec.2027	99.9%	314.16	98.79%
	Sindh Flood Emergency Rehabilitation Project (P&DD Component) Phase-II				40	4.00	ECNEC	04.06.25	Jul. 2025 June.2028	55.0%	20.38	46.31%
4	Sindh Water & Agriculture Transformation (SWAT) Project	Water	IDA + WB	98	98	0	ECNEC	06.12.2022	Jan. 2023 - Dec. 2028	72%	69.65	71.10%
5	Sindh Integrated Health and Population Program	Health	IsDB + WB	280	250	30	ECNEC	04.01.2023	Jan. 2023 - Dec.2027	41%	15.986	5.70%
6	Sindh School Rehabilitation Project Under Flood Restoration Program (ADB Emergency Assistance)	Education	ADB	302.500	275.00	27.500	ECNEC	11.12.2023	Jan.2024 - June 2028	20%	36.65	12.11%
Cross - Provincial Project												
7	Emergency Flood Assistance Project (EFAP) — (Works & Services Department, GoS)	Transport	ADB	220	199.9	20.10	ECNEC	15.12.2022	Feb. 2023 – June. 2026	87.3%	115.55	52.52%
New Projects												
8	Flood Response Emergency Housing Project (Phase-II) ADB/GOS Financing	Housing, Infra	ADB	440	400	40	ECNEC	28-10-2024	Oct. 2024 – June. 2027	76.7%	292.30	66.43%
9	Strengthening Social Protection Delivery System In Sindh (SSPDSS) (As of November)	Health	W.B	230	200	30	ECNEC	06-01-2023	Jan. 2026 – Dec-2027	89.58%	31.71	13.78%
Completed Projects												
10	Sindh Irrigated Agriculture Productivity Enhancement Project (2015)	Agriculture	W.B	7.86	7.86	0	PDWP	01.09.2022		100%	7.86	100%
11	Competitive & Livable City of Karachi (2019 - Repurposed)	Governance	W.B	27	27	0	GoS	08.09.2022		100%	27	100%
12	DRR Project for Rehabilitation / Reconstruction	DRR	ADB / NDRMF	12.06	12.06	0	MoPDSI	Ph.1) 26.04.2023 Ph.2) 22.09.2023		100%	12.06	100%
Grand Total				3,908.49	3,277.89	630.6					2,559.536	65.48%

Progress/Achievements of Month – April, 2026:

- ❑ Coordinated with all PIUs regarding submission of the 4RF progress for the month of April 2026 on the procurement format of Federal RRU.
- ❑ Consolidated and shared updated progress report of all 4RF projects with Federal RRU
- ❑ A meeting was organized by Federal RRU via Zoom on 30th April with the 4RF Recovery and Reconstruction Unit (RRU), to discuss the submission of one-time mandatory spatial data in support of upgrading the GIS-enabled monitoring and decision-support dashboard by 15th May 2026.

Sindh Resettlement & Rehabilitation (R&R) Policy implementation

Progress Bulletin as of April, 2026

Introduction:

- ❑ The first ever Sindh Resettlement and Rehabilitation (R&R) Policy prepared and approved by Government of Sindh on March 21, 2023 and notified by P&D Department on June 13, 2023.
- ❑ Sindh is the first Province to have the policy in the Country.
- ❑ Policy applicable on all Projects being implemented by Provincial & Federal Government .
- ❑ P&D Department vide notification dated August 23, 2023 established Desk in PCMU-Directorate of Sindh Water Sector & Barrages improvement in order to attend the operational and functional matters related to the implementation of Sindh Resettlement and Rehabilitation (R&R) Policy-2023
- ❑ The P&D Department has approved the PC-1 for providing necessary resources for strgthening and functioning of R&R desk / unit at PCMU

Objective:

- ❑ To avoid and minimize displacement and resettlement by exploring alternative options.
- ❑ To provide adequate compensation, resettlement and rehabilitation assistance.
- ❑ To ensure that the need for displacement and corresponding compensation, resettlement and rehabilitation is identified at the project identification stage and appropriately planned for in the project design at an early stage

Overall Updated Progress

- ❑ Policy document printed in English & Sindhi and also shared with all the concerned departments/offices/authorities of the Provincial & Federal Governments and placed on website of the P&D Department. <https://pcmu.gos.pk/randr/>
- ❑ The Handbook on the Policy implementation has been developed and is placed on the Website of the PCMU <https://pcmu.gos.pk/wp-content/uploads/2025/01/RR-draft-Handbook.pdf>
- ❑ Draft Addendum of Sindh Planning Manual developed and submitted to the P&D department for further process of action at the departmental level.
- ❑ Delivered a presentation to officers of the district administration of Karachi Division on the Policy implementation held virtually on May 25, 2025, participated by Additional Commissioner-I, Deputy Commissioner, Additional Deputy Commissioners, Assistant Commissioners, and Mukhtarkars from all districts of the Karachi division.

Overall Updated Progress

❑Organized the following workshops / Trainings:

- Five five-day series of consultative training workshops held on May 13-17, 2024. and around 200 officials from various government departments /offices.
- Four-day training workshop held on February 24-27, 2025, and attended by around 55 officials from various government departments/offices.
- Training of Trainers (ToT) was held on June 25-28, 2025, virtually and attended by the 33 Officers and civil society representatives.
- The reports of workshops have been submitted formally and placed on the website of PCMU
- Project Directors of development projects of different departments of the GoS have been contacted through a letter dated December 15, 2025, along with a proforma, to obtain information on resettlement and land acquisition activities of their respective projects. This is intended to ensure uniform application of the Policy, maintain an updated database of all relevant Resettlement and Rehabilitation (R&R) activities, and provide an accurate status report to the Government of Sindh.

Current Month Updates

- Mr. Nazeer Ahmed Memeon, Project Coordinator PCMU convened a comprehensive and high-level consultative meeting with the Social Safeguards Team of NESPAK, engaged as consultants for the ML-1 Pakistan Railways Project (Karachi to Rohri section). The meeting focused on advancing a coherent, context-Sensitive strategy to effectively implement the Sindh Resettlement and Rehabilitation (R&R) Policy- 2023.

