



NO: PCMU/P&D/SSU-1/2026/ 6772
Government of Sindh
Planning & Development Department
Directorate of Sindh Water Sector & Barrages
Improvement
(PCMU-SSU)

Karachi dated: 20th April, 2026

NOTE FOR CHAIRMAN P&DD, Go SINDH

SUBJECT: PROGRESS BULLETIN FOR THE MONTH OF MARCH 2026.

The Progress Bulletin showing the services provided/performed by this Office on following Tasks as of March, 2026 is attached for kind perusal of Chairman P&D Board.

1. **Shared Services Unit (SSU)** for providing a range of services support to various foreign funded development projects.
2. **Recovery & Reconstruction Unit (RRU)** for provide implementation facility support to 2022-post floods project implementing departments/ agencies.
3. **Resettlement & Rehabilitation Unit (RRU)/Desk** for coordination of Sindh R&R Policy implementation actions.

Enclosed: As above

Nazeer Ahmed Memon
Project Coordinator

Special Secretary Planning, P&D

Chairman, P&D



PROGRESS BULLETIN MONTH OF MARCH, 2026

1. SHARED SERVICES UNIT (SSU)

2. RECOVERY & RECONSTRUCTION UNIT (RRU) SINDH FOR FLOODS EMERGENCY PROJECTS

3. RESETTLEMENT & REHABILITATION UNIT (RR-U) SINDH FOR R&R POLICY-2023

PCMU-Directorate of Sindh Water Sector & Barrages Improvement
Planning & Development Department
Government of Sindh

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Introduction

P&D Department, Government of Sindh through approved development scheme of “**Institutional Strengthening of PCMU-Directorate of Sindh Water Sector & Barrages Improvement**” established following set-up to (i) provide one window quality cross-functional support to foreign funded development projects; (ii) implementation facility support to all Project Directors of 2022-post floods (4RF) Projects in Sindh and (iii) coordination for implementation actions of Sindh Resettlement & Rehabilitation (R&R) Policy-2023:

1. **Shared Service Unit (SSU)** to provide a range of services support to various foreign funded development projects
2. **Recovery & Reconstruction Unit (RRU)** for 2022-post floods projects.
3. **Resettlement & Rehabilitation Unit (RRU)/Desk** for coordination of Sindh R&R Policy implementation actions.

1. Shared Service Unit (SSU):

Purpose: Provide one window quality cross-functional support to foreign funded projects and respective implementing departments / agencies for providing implementation support facility and to conceive and conceptualize new development program/ projects being pre-requisite of future donors funding investment.

Specialized Service Fields:

Project Management

Planning & Preparation

Procurement & Contract Management

Financial Management

Environment & Social Safeguard

Monitoring & Evaluation

GIS/ICT

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In compliance a range of services support to various foreign funded development projects is being provided by PCMU become SSU through available **Experts**:

Project Coordinator	Overall Coordination, Monitoring & Management
Director Procurement	Contract Management, Dispute Resolution, Project Scheduling and WBS
Director, Planning	Project Planning, Designing & Preparation and Supervision of E&S compliance.
Financial Management Specialist	Planning & Analysis, Budget and Forecasting, Financial Modeling, Audit & assurance and SAP-FI.
Environment & Social Specialist	Environment, Social Assessment framework, ESFM/SAP Compliance, GRM & Gender Mainstream
Monitoring & Evaluation Specialist	M&E Framework, Performance & Benefit Monitoring, Annual/Biannual/Monthly Progress Reports.
Resettlement Specialist	Resettlement Action Planning, Policy Awareness, Coordination, Resettlement Policy Framework,
GIS/ICT Specialist	Project Analysis & Financial Planning, Strategic Analysis, Viability Analysis PCMU, P&D Dashboard Automation etc.

SSU Services Performed During Reporting Month:

No.	Activity/Service Provided	Project
1.	Collected, consolidated and analyzed progress data from WB and ADB funded projects; prepared Project Performance Sheets (KPIs and overall project status) and presented them in preparatory meetings chaired by the Minister and Chairman P&D board.	All foreign funded development projects in Sindh Province

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No.	Activity/Service Provided	Project
2.	Participated in the Asian Development Bank country Operations Mission, portfolio review meeting held on 9 th March 2026 under the chairmanship of Chairman P&D Board	ADB
3.	Participated in PSC meeting of Sindh Secondary Education Improvement Project (SSEIP-ADB) held on 13 th March 2026	SSEIP-ADB
4.	Participated in the review meeting of foreign-funded projects in Sindh chaired by the Federal Secretary, Ministry of Economic Affairs held on 30 March 2026.	All foreign funded development projects in Sindh Province
5.	Identified key issues and proposed actions for World Bank Financed critical projects and Presented during World Bank Portfolio Preparatory Meeting held on 01 April 2026.	All World Bank financed ongoing projects in Sindh Province.
6.	Coordinated with World Bank-funded projects to update implementation status and prepared a consolidated presentation for the Portfolio Review Meeting scheduled on 02 April 2026, at Chief Minister House Sindh.	All World Bank financed ongoing projects in Sindh Province.

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No.	Activity/Service Provided	Project
7.	Prepared Project Performance snapshot of all WB and ADB Financed Development Projects in Sindh up to Feb-2026 and Presented/Shared with Chairman P&D Board.	All foreign funded development projects in Sindh Province
8.	Coordinated with World Bank and ADB-funded projects for operationalization of the P&D Dashboard, including facilitation of login access and data entry; a meeting was held on 31 March 2026 under the chairmanship of Chairman P&D Board and Member Development, with participation from Project Directors and representatives of key sectors. emphasizing timely data updates for improved monitoring and transparency.	All foreign funded development projects in Sindh Province
09.	Prepared and submitted Note for Minister, P&D for approval of advertisement of staff positions under IFAD Financed SCRP.	SCRIP by IFAD
10.	Attended the donors mission wrap-up meeting of SSEIP-ADB held on 18 th March 2026	SSEIP-ADB
11.	Shortlisting process initiated for positions of shared Services Unit (SSU) advertised in January 2026.	SSU

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Recovery & Reconstruction Unit (RRU) Sindh – 4RF Project :

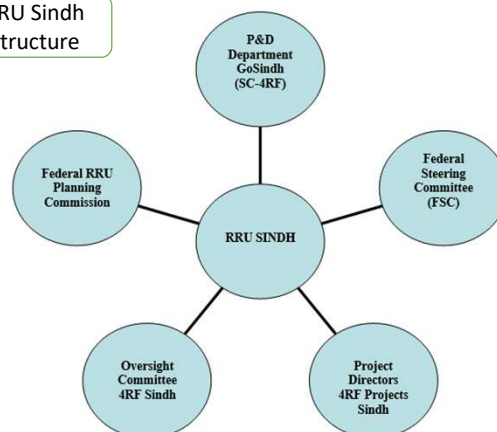
Background: Recovery & Reconstruction Unit (RRU) Sindh has been established at PCMU - Directorate of Sindh Water & Barrages Improvement vide P&D Department's notification dated 28th March, 2024 for providing coordination support and implementation facility to all Project Directors of post floods 4RF Projects in Sindh.

The P&D Department, Government of Sindh approved the PC-I of PCMU-SSU for providing necessary resources for strengthening and functioning of RRU Sindh at PCMU.

Purpose/Tasks:

- ☐ Provide project preparation support and implementation facility to post flood projects implementing departments / agencies.
- ☐ Boost up progress of ongoing post flood projects in Sindh through oversight committee headed by Chief Economist, P&D Department.
- ☐ Bridge between federal and provincial government setup of 4RF for providing coordination support and facilitate all Project Directors of post floods projects in Sindh in case any guidance is required in procurement and financial management matters.
- ☐ Serve as Secretariat of 4RF Provincial Steering Committee headed by Chairman P&D Board.

RRU Sindh Structure



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Institutional Setup in Sindh:			
Provincial Steering Committee Notified on 3 rd May 2023		Oversight Committee Notified on 28 th March 2023 & Re-notified on 12 th Sept. 2024	
Chairman P&D Board, GoSindh	Chairman	Chief Economist, P&D Department, GoSindh	Convener
Secretary to Government of Sindh	Member	Additional Secretary (Dev.) Finance Department, GoSindh	Member
1. Finance Department	Member	Member/Chiefs, P&D Department, concerning 4RF	Member
2. Local Government & Housing Town Planning Department	Member	Project Directors, All Post Flood Emergency Projects Sindh ☐ Housing Reconstruction Project ☐ FERC-SWAT ☐ Integrated Health & Population Program ☐ Social Protection Delivery System ☐ Rehabilitation of Irrigation System ☐ Livelihood, Rescue, Rehabilitation of Roads, WS & Drainage ☐ Rehabilitation & Reconstruction of Roads ☐ Rehabilitation of School/Education Facilities	Member
3. Agriculture Department	Member		
4. I&C, S&GA Department	Member		
5. Irrigation Department	Member		
6. Works & Services Department	Member		
7. Health Department	Member		
8. Livestock & Fisheries Department	Member	Chief (Foreign Aid) P&D Department, GoSindh	Member
9. School Education Department	Member	Representatives of Administrative Departments of 4RF Projects of Sindh	Member
10. Environment & Climate Change Department	Member	Project Coordinator, PCMU-SWS&BI, P&D GoSindh	Secretary
11. Industries & Commerce Department	Member	Purpose: Serve as Secretariat of 4RF Provincial Steering Committee. Facilitate all PDs of flood projects in case of guidance is required in procurement and financial management matters. Development and Implementation of (4RF) Monitoring and Evaluation (M&E) Results Framework, which could be integrated at Federal Level.	
12. Public Health Engineering & RD Department	Member	Recovery & Reconstruction Unit (RRU) Sindh notified on 28th March 2023	
13. Culture & Tourism Department	Member	Directorate of Sindh Water & Barrages Improvement vide P&D Department, Government of Sindh for providing coordination support and implementation facility to all Project Directors of post floods 4RF Projects in Sindh.	
14. Social Protection Department	Member		
15. Rehabilitation Department.	Member		
P&D Department, Government of Sindh			
1. Special Secretary (Dev.)	Member		
2. Members P&D Board (Social Sector)	Member		
3. Members P&D Board (Services),	Member		
4. Members P&D Board, NR	Member		
5. Members P&D Board (E&T)	Member		
6. Chief Economist	Secretary		
Purpose: Provide overall guidance, facilitate coordination, review progress of projects and resolve bottlenecks, oversee functions of Sindh RRU.			

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Sindh 4RF Projects Snapshot:
Total Sindh Portfolio: 14 Projects with approved cost of US\$ Million 3,908.48. Foreign Funding: Allocation of US\$ 3,277.88 Million (83.86%) Local (Government) Funding: An amount of US\$ 630.60 Million (16.13%) in 09 Projects GoS Share: 451.60 & GoP Share: 179 (US\$ Million) World Bank (WB): 07 Projects with approved cost of US\$ 1,990.93 Million (53.06%) Asian Development Bank (ADB): 4 Projects with approved cost of US\$ 886.96 Million (23.64%) Islamic Development Bank: 02 Projects with approved cost of US\$ 250.00 Million (6.66%) Initial approved Portfolio: 09 Projects with approved cost of US\$ 2,584.42 Million Additional Projects: 02 Projects with approved cost of US\$ 742.50 Million (SSRP & SFREHP Ph-2 (ADB)) (20%) Completed: 03 Projects (100%) - SIAPEP, CLICK & DRR for Rehabilitation & Reconstruction 01 Project with two components is almost completed, with progress at 99% - 100%. Total Cumulative Expenditure: US\$ 2,490.08 Million (63.70% out of Total Approved Cost) Details of all project are provided in next slide

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4RF – Project-Wise Financial and Physical Progress Status up to 30th March 2026

Sr.No.	Projects	Sector	Dev. Partner	Total Cost	Donor Funds		Approving Authority	Project Approval Date	Project Duration (Starting Year – Completing Year)	Physical Progress %	Cumulative Spending	Financial Progress %
					Allocation	ADP/ PSDP Share						
1	Flood Response Emergency Housing Project (Revised)	Housing, Infra	WB, IsDB	1,597	1,150	447	ECNEC	04.01.2023 (Original)	Jan. 2023 – Dec. 2026	77%	1287.84	80.64%
2	Sindh Flood Emergency Rehabilitation Project (Irrigation Component 220.066 m)	Irrigation, Water	W.B	694.066	220.066	0	ECNEC	06.12.2022	Oct. 2022 - June. 2028	99.7%	219.14	99.64%
	Sindh Flood Emergency Rehabilitation Project (Irrigation Component) Phase-II with Additional Financing				110	2.00	ECNEC	04.06.25	Jul. 2025 June. 2028	60%	50.15	44.78%
3	Sindh Flood Emergency Rehabilitation Project (P&D Component \$318 m)	Transport & Communication, Municipal Serv.			288	30	ECNEC	06.12.2022	Jan. 2023 Dec.2027	99.5%	311.50	97.95%
	Sindh Flood Emergency Rehabilitation Project (P&DD Component) Phase-II				40	4.00	ECNEC	04.06.25	Jul. 2025 June.2028	47.5%	17.81	40.47%
4	Sindh Water & Agriculture Transformation (SWAT) Project	Water	IDA + WB	98	98	0	ECNEC	06.12.2022	Jan. 2023 - Dec. 2028	72%	69.65	71.10%
5	Sindh Integrated Health and Population Program	Health	IsDB + WB	280	250	30	ECNEC	04.01.2023	Jan. 2023 - Dec.2027	50%	15.33	5.47%
6	Sindh School Rehabilitation Project Under Flood Restoration Program (ADB Emergency Assistance)	Education	ADB	302.5	275	27.5	ECNEC	11.12.2023	Jan.2024 - June 2028	19%	36.65	12.11%
Cross - Provincial Project												
7	Emergency Flood Assistance Project (EFAP) – (Works & Services Department, GoS)	Transport	ADB	220	199.9	20.10	ECNEC	15.12.2022	Feb. 2023 – June. 2026	86.4%	115.26	52.39%
New Projects												
8	Flood Response Emergency Housing Project (Phase-II) ADB/GoS Financing	Housing, Infra	ADB	440	400	40	ECNEC	28-10-2024	Oct. 2024 – June. 2027	76.1%	288.12	65.48%
9	Strengthening Social Protection Delivery System In Sindh (SSPDSS) (As of November)	Health	W.B	230	200	30	ECNEC	06-01-2023	Jan. 2026 – Dec. 2027	89.58%	31.71	13.78%
Completed Projects												
10	Sindh Irrigated Agriculture Productivity Enhancement Project (2015)	Agriculture	W.B	7.86	7.86	0	PDWP	01.09.2022		100%	7.86	100%
11	Competitive & Livable City of Karachi (2019- Repurposed)	Governance	W.B	27	27	0	GoS	08.09.2022		100%	27	100%
12	DRR Project for Rehabilitation / Reconstruction	DRR	ADB / NDRMF	12.06	12.06	0	MoPDSI	Ph.1) 26.04.2023 Ph.2) 22.09.2023		100%	12.06	100%
Grand Total				3,908.48	3,277.88	630.6					2,490.08	63.70%

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Progress/Achievements of March 2026:

- ☐ Coordinated and Collected the presentation (PPT) of each projects of 4RF in Sindh from the respective PIU's, with updated progress of projects and shared with the federal RRU for 8th meeting of the Federal Steering Committee (FSC), scheduled on 11 March.
- ☐ The FSC meeting scheduled on 11.03.2026 has been postponed.
- ☐ Coordinated and collected data for all 4RF projects in Sindh up to 15 March 2026, and shared it with the Federal RRU for placement on their dashboard.

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Sindh Resettlement & Rehabilitation (R&R) Policy implementation Progress

Introduction:

- ☐ The first ever Sindh Resettlement and Rehabilitation (R&R) Policy prepared and approved by Government of Sindh on March 21, 2023 and notified by P&D Department on June 13, 2023.
- ☐ Sindh is the first Province to have the policy in the Country.
- ☐ Policy applicable on all Projects being implemented by Provincial & Federal Government .
- ☐ P&D Department vide notification dated August 23, 2023 established Desk in PCMU-Directorate of Sindh Water Sector & Barrages improvement in order to attend the operational and functional matters related to the implementation of Sindh Resettlement and Rehabilitation (R&R) Policy-2023
- ☐ The P&D Department has approved the PC-1 for providing necessary resources for strgthening and functioning of R&R desk / unit at PCMU

Objective:

- ☐ To avoid and minimize displacement and resettlement by exploring alternative options.
- ☐ To provide adequate compensation, resettlement and rehabilitation assistance.
- ☐ To ensure that the need for displacement and corresponding compensation, resettlement and rehabilitation is identified at the project identification stage and appropriately planned for in the project design at an early stage

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Overall Updated Progress

- ☐ Policy document printed in English & Sindhi and also shared with all the concerned departments/offices/authorities of the Provincial & Federal Governments and placed on website of the P&D Department. <https://pcmu.gos.pk/randr/>
- ☐ The Handbook on the Policy implementation has been developed and is placed on the Website of the PCMU <https://pcmu.gos.pk/wp-content/uploads/2025/01/RR-draft-Handbook.pdf>
- ☐ Draft Addendum of Sindh Planning Manual developed and submitted to the P&D department for further process of action at the departmental level.
- ☐ Delivered a presentation to officers of the district administration of Karachi Division on the Policy implementation held virtually on May 25, 2025, participated by Additional Commissioner-I, Deputy Commissioner, Additional Deputy Commissioners, Assistant Commissioners, and Mukhtarkars from all districts of the Karachi division.

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Overall Updated Progress

☐ Organized the following workshops / Trainings:

- Five-day series of consultative training workshops held on May 13-17, 2024, and around 200 officials from various government departments /offices.
- Four-days training workshop held on February 24-27, 2025, and attended by around 55 officials from various government departments/offices.
- Training of Trainers (ToT) was held on June 25-28, 2025, virtually and attended by the 33 Officers and civil society representatives.
- The reports of workshops have been submitted formally and placed on the website of PCMU
- Project Directors of development projects of different departments of the GoS have been contacted through a letter dated December 15, 2025, along with a proforma, to obtain information on resettlement and land acquisition activities of their respective projects. This is intended to ensure uniform application of the Policy, maintain an updated database of all relevant Resettlement and Rehabilitation (R&R) activities, and provide an accurate status report to the Government of Sindh.