



NO: PCMU/P&D/SSU-1/2026/
Government of Sindh
Planning & Development Department
Directorate of Sindh Water Sector & Barrages
Improvement
(PCMU-SSU)

Karachi dated: 18th February, 2026

NOTE FOR CHAIRMAN P&DD, Go SINDH

SUBJECT: PROGRESS BULLETIN FOR THE MONTH OF JANUARY 2026.

The Progress Bulletin showing the Progress services provided/performed by this Office on following Tasks as of January, 2026 is attached for kind perusal of Chairman P&D Board.

1. **Shared Services Unit (SSU)** for providing a range of services support to various foreign funded development projects.
2. **Recovery & Reconstruction Unit (RRU)** for Provide implementation facility support to 2022-post floods project implementing departments/ agencies.
3. **Resettlement & Rehabilitation Unit (RRU)/Desk** for coordination of Sindh R&R Policy implementation actions.

Enclosed: As above

Nazeer Ahmed Memon
Project Coordinator

Secretary Planning

Chairman, P&D



PROGRESS BULLETIN

MONTH OF JANUARY, 2026

1. SHARED SERVICES UNIT (SSU)

2. RECOVERY & RECONSTRUCTION UNIT (RRU) FLOODS PROJECT

3. RESETTLEMENT & REHABILITATION UNIT (RRU) SINDH R&R POLICY-2023

**PCMU-Directorate of Sindh Water Sector & Barrages Improvement
Planning & Development Department
Government of Sindh**

Introduction

P&D Department, Government of Sindh through approved development scheme of “**Institutional Strengthening of PCMU-Directorate of Sindh Water Sector & Barrages Improvement**” established following set-up to (i) provide one window quality cross-functional support to foreign funded development projects; (ii) implementation facility support to all Project Directors of 2022-post floods (4RF) Projects in Sindh and (iii) coordination for implementation actions of Sindh Resettlement & Rehabilitation (R&R) Policy-2023:

1. **Shared Service Unit (SSU)** to provide a range of services support to various foreign funded development projects
2. **Recovery & Reconstruction Unit (RRU)** for 2022-post floods projects.
3. **Resettlement & Rehabilitation Unit (RRU)/Desk** for coordination of Sindh R&R Policy implementation actions.

1. Shared Service Unit (SSU):

Purpose: Provide one window quality cross-functional support to foreign funded projects and respective implementing departments / agencies for providing implementation support facility and to conceive and conceptualize new development program/ projects being pre-requisite of future donors funding investment.

Specialized Service Fields:

Project Management

Planning & Preparation

Procurement & Contract Management

Financial Management

Environment & Social Safeguard

Monitoring & Evaluation

GIS/ICT

In compliance a range of services support to various foreign funded development projects is being provided by PCMU become SSU through available **Experts**:

Project Coordinator	Overall Coordination, Monitoring & Management
Director Procurement	Contract Management, Dispute Resolution, Project Scheduling and WBS
Director, Planning	Project Planning, Designing & Preparation and Supervision of E&S compliance.
Financial Management Specialist	Planning & Analysis, Budget and Forecasting, Financial Modeling, Audit & assurance and SAP-FI.
Environment & Social Specialist	Environment, Social Assessment framework, ESFM/SAP Compliance, GRM & Gender Mainstream
Monitoring & Evaluation Specialist	M&E Framework, Performance & Benefit Monitoring, Annual/Biannual/Monthly Progress Reports.
Resettlement Specialist	Resettlement Action Planning, Policy Awareness, Coordination, Resettlement Policy Framework,
GIS/ICT Specialist	Project Analysis & Financial Panning, Strategic Analysis, Viability Analysis PCMU, P&D Dashboard Automation etc.

SSU Services Performed During Reporting Month:

No.	Activity/Service Provided	Project
1	❑ Re-submitted Annual Work Plan of FY-2025-26 through a Note for Chairman P&D Board.	SSPDSS
2.	❑ Collected data from all World Bank and ADB financed projects in Sindh and prepared and submitted Data sheets for project performance analysis, Key Performance Indicators (KPIs) and overall project status. The same were presented during various project progress review meetings held at P&D Department under the Chairmanship of Chairman.	All ongoing WB and ADB funded projects in Sindh Province.

No.	Activity/Service Provided	Project
3.	Team of PCMU participated in the meeting held on 16/1/2026 chaired by Minister P&D accompanied with Chairman P&D Board for preparation of the visit of the World Bank Country Representative (MENAAP) scheduled on 20/1/2026. In compliance to the decision of the meeting following actions were complied with: ☐ Prepared and submitted the draft Minutes of the above Meeting for approval. ☐ Formal letter issued to all PDs of foreign funded projects in Sindh requested for immediate reporting of work stoppages, suspensions, slowdowns, or emergency delays at project sites, including contractual, ESHS, and regulatory issues. ☐ Drafted and submitted a formal communication to Country Management Unit, World Bank, highlighting inordinate delays in processing TORs for fiduciary and key specialist positions across World Bank funded projects with a request for adoption of standardized TORs to expedite onboarding. ☐ Prepared and submitted formal letter to MD NESPAK highlighting contractual supervision lapses leading to suspension of KWSSIP works & ESHS compliance issues at the 2.7 km Common Corridor. ☐ Coordinated with PDs of KWSSIP, SIHPP, and SSPDSS and prepared consolidated presentation on updated implementation status of projects for the meeting of World Bank Country Representative with CM Sindh scheduled on 20 January 2026.	All ongoing WB and ADB funded projects in Sindh Province.

No.	Activity/Service Provided	Project
4.	Extended coordination and facilitation support among Irrigation, Local Government, PHED, PPP Unit, and other departments for preparatory meetings scheduled on 26 & 29 January 2026 regarding the visit of the President, World Bank Group, chaired by Minister, P&D Department. Ensured consolidation of priority water-related projects and timely submission of presentations and concept notes for briefing to the Honourable Chief Minister, Sindh, including TP-IV, flood rehabilitation works, SCRP, Groundwater Sustainability initiative, and Tharparkar Water Supply Scheme.	TP-IV , Sindh Coastal Resilience Project (SCRP)
5.	Coordinated with the Project Director SWEEP and his team regarding the resumption of works at GTS Dinga Morr. Necessary consultations were facilitated to ensure timely issuance of instructions by the Project Director. As a result, required directions were communicated to concerned stakeholders, enabling the resumption of works in accordance with approved procedures and contractual provisions.	SWEEP
6.	Prepared draft notifications of Selection Committee, Procurement Committee to be notified for IFAD financed SCRP projects and submitted through a Note for Chairman P&D Board for approval.	SCRP-IFAD
7.	Presented the role of PCMU during the meeting with The team Panjwani Water Institute, NED visited PCMU Office and discussed future partnership among the both offices in various fields including capacity buildings/trainings in water sector etc.	

Recovery & Reconstruction Unit (RRU) Sindh - 4RF Projects

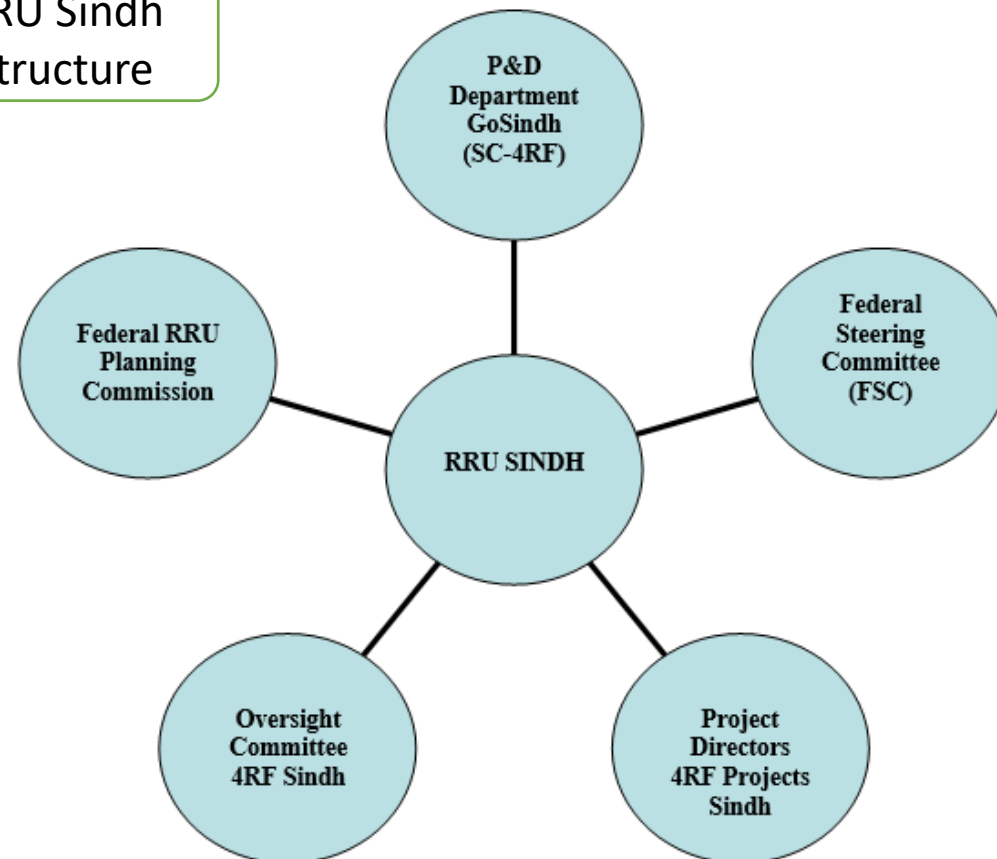
Background: Recovery & Reconstruction Unit (RRU) Sindh has been established at PCMU - Directorate of Sindh Water & Barrages Improvement vide P&D Department's notification dated 28th March, 2024 for providing coordination support and implementation facility to all Project Directors of post floods 4RF Projects in Sindh.

The P&D Department, Government of Sindh approved the PC-I of PCMU-SSU for providing necessary resources for strengthening and functioning of RRU Sindh at PCMU.

Purpose/Tasks:

- ❑ Provide project preparation support and implementation facility to post flood projects implementing departments / agencies.
- ❑ Boost up progress of ongoing post flood projects in Sindh through oversight committee headed by Chief Economist, P&D Department.
- ❑ Bridge between federal and provincial government setup of 4RF for providing coordination support and facilitate all Project Directors of post floods projects in Sindh in case any guidance is required in procurement and financial management matters.
- ❑ Serve as Secretariat of 4RF Provincial Steering Committee headed by Chairman P&D Board.

RRU Sindh Structure



Institutional Setup in Sindh:			
Provincial Steering Committee Notified on 3 rd May 2023		Oversight Committee Notified on 28 th March 2023 & Re-notified on 12 th Sept. 2024	
Chairman P&D Board, GoSindh	Chairman	Chief Economist, P&D Department, GoSindh	Convener
Secretary to Government of Sindh 1. Finance Department 2. Local Government & Housing Town Planning Department 3. Agriculture Department 4. I&C, S&GA Department 5. Irrigation Department 6. Works & Services Department 7. Health Department 8. Livestock & Fisheries Department 9. School Education Department 10. Environment & Climate Change Department 11. Industries & Commerce Department 12. Public Health Engineering & RD Department 13. Culture & Tourism Department 14. Social Protection Department 15. Rehabilitation Department.	Member	Additional Secretary (Dev.) Finance Department, GoSindh	Member
	Member	Member/Chiefs, P&D Department, concerning 4RF	Member
	Member	Project Directors, All Post Flood Emergency Projects Sindh ☐ Housing Reconstruction Project ☐ FERC-SWAT ☐ Integrated Health & Population Program ☐ Social Protection Delivery System ☐ Rehabilitation of Irrigation System ☐ Livelihood, Rescue, Rehabilitation of Roads, WS & Drainage ☐ Rehabilitation & Reconstruction of Roads ☐ Rehabilitation of School/Education Facilities	Member
	Member		
	Member		
	Member		
	Member		
	Member	Chief (Foreign Aid) P&D Department, GoSindh	Member
	Member	Representatives of Administrative Departments of 4RF Projects of Sindh	Member
	Member	Project Coordinator, PCMU-SWS&BI, P&D GoSindh	Secretary
	Member	Purpose: Serve as Secretariat of 4RF Provincial Steering Committee. Facilitate all PDs of flood projects in case of guidance is required in procurement and financial management matters. Development and Implementation of (4RF) Monitoring and Evaluation (M&E) Results Framework, which could be integrated at Federal Level.	
P&D Department, Government of Sindh 1. Special Secretary (Dev.) 2. Members P&D Board (Social Sector) 3. Members P&D Board (Services), 4. Members P&D Board, NR 5. Members P&D Board (E&T) 6. Chief Economist	Member	Recovery & Reconstruction Unit (RRU) Sindh notified on 28th March 2023	
	Member	Directorate of Sindh Water & Barrages Improvement vide P&D Department, Government of Sindh for providing coordination support and implementation facility to all Project Directors of post floods 4RF Projects in Sindh.	
	Member		
	Member		
	Secretary		
Purpose: Provide overall guidance, facilitate coordination, review progress of projects and resolve bottlenecks, oversee functions of Sindh RRU.			

Sindh 4RF Projects Snapshot:

Total Sindh Portfolio: 11 Projects with approved cost of US\$ 3,752.49 Million

Foreign Funding: Allocation of US\$ 3,127.89 Million (83.36%)

Local (Government) Funding: An amount of US\$ 624.60 Million (16.64%) in totaln 07 Projects
GOS Share: 445.60 and GOP Share: 179 (US\$ Million)

World Bank (WB): 07 Projects with approved cost of US\$ 1,990.93 Million (53.06%)

Asian Development Bank (ADB): 4 Projects with approved cost of US\$ 886.96 Million (23.64%)

Islamic Development Bank: 02 Projects with approved cost of US\$ 250.00 Million (6.66%)

Initial approved Portfolio: 09 Projects with approved cost of US\$ 2,584.42 Million

Additional Projects: 02 Projects approved cost US\$ 742.50 Million (SSRP & SFREHP Ph-2 (ADB)) (20%)

Completed: 03 Projects (100%) - SIAPEP, CLICK & DRR for Rehabilitation & Reconstruction
01 Project with two components is almost completed, with progress at 99% - 100%.

Total Cumulative Expenditure: US\$ 2,374.00 Million (66.06% out of Total Approved Cost).

Details of all project are provided in next slide

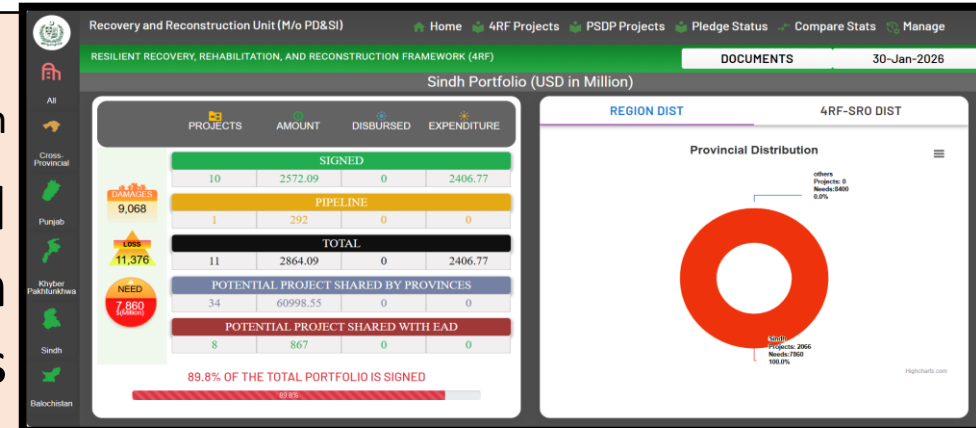
Project-Wise Financial & Physical Progress Status January, 2026:

In Million US\$

Sr.No.`	Projects	Sector	Dev. Partner	Total Cost	Donor Funds	ADP/ PSDP	Approving Authority	Project Approval Date	Project Duration (Starting Year – Completing Year)	Physical Progress %	Cumulative Spending	Financial Progress
					Allocation	Share						
1	Flood Response Emergency Housing Project (Revised)	Housing, Infra	WB, IsDB	1,597	1,150	447	ECNEC	04.01.2023 (Original)	Jan. 2023 – Dec. 2026	76.5%	1246.62	78.06%
2	Sindh Flood Emergency Rehabilitation Project (Irrigation Component220.066 m)	Irrigation, Water	W.B	538.066	220.066	0	ECNEC	06.12.2022	Oct. 2022 - June. 2028	99.5%	218.75	99.40%
	Sindh Flood Emergency Rehabilitation Project (P&D Component \$318 m)	Transport & Communication, Municipal Serv.			288	30	ECNEC	06.12.2022	Jan. 2023 Dec.2027	99.0%	310.00	97.5%
3	Sindh Water & Agriculture Transformation (SWAT) Project	Water	IDA + WB	98	98	0	ECNEC	06.12.2022	Dec. 2022 - Dec. 2028	72%	69.65	71.1%
4	Sindh Integrated Health and Population Program	Health	IsDB + WB	280	250	30	ECNEC	04.01.2023	Jan. 2023 - Dec.2027	50%	15.33	5.47%
5	Sindh School Rehabilitation Project Under Flood Restoration Program (ADB Emergency Assistance)	Education	ADB	302.5	275	27.5	ECNEC	11.12.2023	Jan.2024 - June 2028	18%	36.65	12.11%
Cross - Provincial Project												
6	Emergency Flood Assistance Project (EFAP) — (Works & Services Department, GoS)	Transport	ADB	220	199.9	20.10	ECNEC	15.12.2022	Feb. 2023 – June. 2026	84.8%	114.18	51.9%
New Projects												
7	Flood Response Emergency Housing Project (Phase-II) ADB/GOS Financing	Housing, Infra	ADB	440	400	40	ECNEC	28-10-2024	Oct. 2024 – June. 2027	73.4%	284.19	54.58%
	Strengthening Social Protection Delivery System In Sindh (SSPDSS) (As of November)	Health	W.B	230	200	30	ECNEC	06-01-2023	Jan. 2026 – Dec-2027	89.58%	31.71	13.78%
Completed Projects												
8	Sindh Irrigated Agriculture Productivity Enhancement Project (2015)	Agriculture	W.B	7.86	7.86	0	PDWP	01.09.2022		100%	7.86	100%
9	Competitive & Livable City of Karachi (2019 - Repurposed)	Governance	W.B	27	27	0	GoS	08.09.2022		100%	27	100%
10	DRR Project for Rehabilitation / Reconstruction	DRR	ADB / NDRMF	12.06	12.06	0	MoPDSI	Ph.1) 26.04.2023 Ph.2) 22.09.2023		100%	12.06	100%
Grand Total				3,752.49	3,127.89	624.60					2374.0	66.061%

Progress/Achievements of Current Month – January, 2026:

- ❑ UNDP officials visited PCMU Office Karachi on 8th January 2026 and reviewed the 4RF-developed project proposal and also to provide Sindh with access to the 4RF dashboard for monthly progress data automation.
- ❑ A meeting of the Donor Coordination Committee (DDC) was held on 21 January at the PCMU Office, Karachi, to review the progress of the 4RF Sindh initiative.
- ❑ The meeting was attended by the Project Coordinator, Director M&E, Director Planning, and GIS Specialist, and was chaired by the Secretary, Economic Affairs Division, along with the UNDP team joining from Islamabad.



Sindh Resettlement & Rehabilitation (R&R) Policy implementation

Introduction:

- ☐ The first ever Sindh Resettlement and Rehabilitation (R&R) Policy prepared and approved by Government of Sindh on March 21, 2023 and notified by P&D Department on June 13, 2023.
- ☐ Sindh is the first Province to have the policy in the Country.
- ☐ Policy applicable on all Projects being implemented by Provincial & Federal Government .
- ☐ P&D Department vide notification dated August 23, 2023 established Desk in PCMU-Directorate of Sindh Water Sector & Barrages improvement in order to attend the operational and functional matters related to the implementation of Sindh Resettlement and Rehabilitation (R&R) Policy-2023
- ☐ The P&D Department has approved the PC-1 for providing necessary resources for strgthening and functioning of R&R desk / unit at PCMU

Objective:

- ☐ Avoid and minimize displacement and resettlement by exploring alternative options.
- ☐ Provide adequate compensation, resettlement and rehabilitation assistance.
- ☐ Ensure that need for displacement and corresponding compensation, resettlement and rehabilitation is identified at the project identification stage and appropriately planned for in the project design at an early stage

Overall Updated Progress

- ❑ Policy document printed in English & Sindhi languages and shared with all the concerned departments/offices/authorities of the Provincial & Federal Governments and also placed on websites of the P&D Department. <https://pcmu.gos.pk/randr/>
- ❑ The Handbook on the Policy implementation has been developed and is placed on the Website of the PCMU <https://pcmu.gos.pk/wp-content/uploads/2025/01/RR-draft-Handbook.pdf>
- ❑ Draft Addendum of Sindh Planning Manual developed and submitted to the P&D Department for further process of action at the departmental level.
- ❑ Delivered a presentation to officers of the district administration of Karachi Division on the Policy implementation held virtually on May 25, 2025, participated by Additional Commissioner-I, Deputy Commissioner, Additional Deputy Commissioners, Assistant Commissioners, and Mukhtarkars from all districts of the Karachi division.

In collaboration with the World Bank, PCMU organized the following workshops / Trainings:

- ❑ Five five-day series of consultative training workshops was held on May 13-14, 2024 at Karachi and around 200 officials from various government departments /offices participated in the workshop. The Commissioner, Karachi was the Chief Guest of the certificate ceremony.
- ❑ Four-day training workshop was held on February 24-27, 2025 at NED University, Campus, Karachi and attended by around 55 officials from various government departments/offices. The Chairman P&D Board and Vice Chancellor, NED University were chief Guest of the event.
- ❑ Training of Trainers (ToT) was held virtually on June 25-28, 2025 attended by selected 33 Officers from various government offices and representatives from civil society. The Chief Economist, P&D and Member Social, P&D Board were chief guest of the certificates distribution ceremony held at PCMU, Karachi
- ❑ The reports of all above workshops have been submitted formally and placed on the website of PCMU.
- ❑ Project Directors of all development projects of different various departments of GoSindh have been requested through a letter dated December 15, 2025 for submission of detailed information on resettlement and land acquisition activities of their respective projects. This is intended to ensure uniform application of the Policy, maintain an updated database of all relevant Resettlement and Rehabilitation (R&R) activities, and provide an accurate status report to the Government of Sindh.